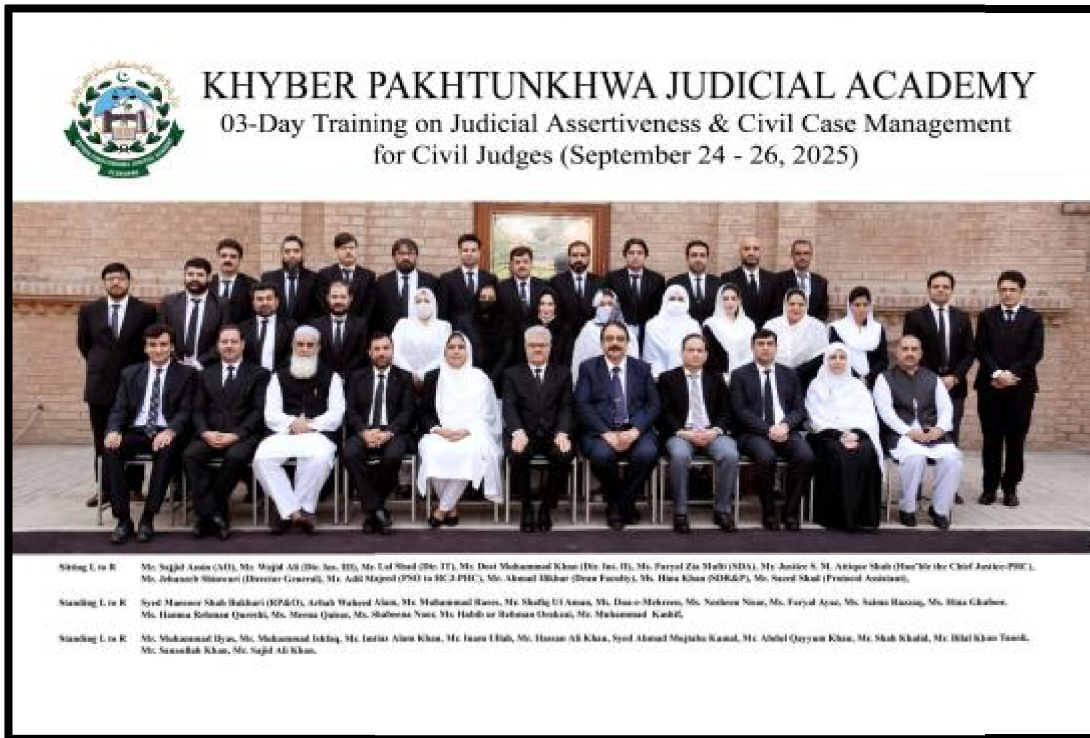




**REPORT**  
**03 DAYS TRAINING ON JUDICIAL ASSERTIVENESS & CIVIL CASE**  
**MANAGEMENT FOR CIVIL JUDGES**  
**(24 – 26 SEPTEMBER, 2025)**



Prepared By:  
**Wajid Ali**  
Director Instructions-III

Finalized By:  
**Ahmed Iftikhar**  
Dean Faculty

**KHYBER PAKHTUNKHWA JUDICIAL ACADEMY, OLD SESSIONS  
COURT BUILDING, JAIL ROAD, PESHAWAR, KHYBER  
PAKHTUNKHWA, PAKISTAN**

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## EXECUTIVE SUMMARY

The Khyber Pakhtunkhwa Judicial Academy (KPJA) successfully organized a three-day training program on Judicial Assertiveness & Civil Case Management from September 24–26, 2025, for Civil Judges across the province. A total of 24 Civil Judges participated in the program, aimed at strengthening their judicial assertiveness and equipping them with modern tools for effective case management under the Civil Case Management Rules, 2018.

The training was inaugurated by Hon'ble Chief Justice Mr. Justice S.M. Attique Shah, Peshawar High Court & Chairman KPJA, who emphasized the constitutional mandate of inexpensive and expeditious justice, underscoring the importance of judicial discipline, efficiency, and proactive management of proceedings.

The curriculum was carefully designed to cover critical themes including judicial assertiveness, summary judgments, pre-trial scrutiny, ADR, decree writing, execution of decrees, and fast-tracking of family and rent cases. Sessions were led by senior judges, faculty members of KPJA, and guest resource persons.

Interactive lectures, feedback sessions, and open discussions ensured a participatory learning environment. The program concluded with a formal ceremony where participants were awarded certificates, reaffirming KPJA's ongoing commitment to building a professional, assertive, and efficient judiciary.

This report is structured to provide a comprehensive account of the training program. It begins with an introduction from the concept note that outlines the program's rationale, historical context, and core objectives. The daily proceedings section offers a detailed, chronological narrative of the event, from the inaugural ceremony through each day's academic sessions and concluding with the certificate award ceremony. Subsequent sections focus on impact evaluation, measuring the training's quality, assessing its overall effectiveness and the performance of the resource persons. The report culminates in a conclusion that summarizes the key outcomes and reaffirms KPJA's commitment to judicial capacity building. Finally, the annexure part contains supporting documents, including the training schedule, list of participants, and event photographs.

## INTRODUCTION

The effective administration of justice requires judicial officers to manage civil litigation efficiently, reduce unnecessary delays, and ensure fairness in proceedings. In pursuit of these objectives, the Khyber Pakhtunkhwa Judicial Academy (KPJA) organized a three-day training program from 24th to 26th September 2025, for Civil Judges.

## HISTORICAL PERSPECTIVE

The Constitution of Pakistan guarantees every citizen the right to inexpensive and expeditious justice. Yet, delays in civil litigation have long undermined public confidence in the justice system, creating widespread dissatisfaction among litigants. Addressing these delays has therefore been a consistent priority for policymakers and judicial institutions. At the international level, significant milestones have shaped modern civil justice reforms:

- The Pound Conference (1976, USA) highlighted how traditional adversarial litigation models focused on procedural competition rather than dispute resolution and contributed to escalating costs, prolonged delays, and declining public trust. It marked a turning point globally, leading to innovations in case management and the wider adoption of Alternative Dispute Resolution (ADR).
- The Lord Woolf Report (1996, UK) provided a comprehensive analysis of systemic inefficiencies in civil justice. It identified the adverse effects of weak judicial control and overreliance on adversarial processes, proposing reforms aimed at achieving the “overriding objective”: ensuring cases are handled fairly, proportionately, and without undue delay. These recommendations became a model for modernizing civil justice systems worldwide.

In Pakistan, a landmark development came in 2017 when, under the directives of the Honorable Peshawar High Court, the KPJA convened a seminar to address systemic delays in civil litigation. During this seminar, a draft for amendments to the Civil Procedure Rules was presented. Following deliberations and approval by the Honorable Administration Committee of the High Court, these amendments were enacted as the Civil Procedure Rules, 2018. These Rules introduced structured case management techniques and inquisitorial powers under Orders X to XIII of the CPC, empowering judges to examine pleadings proactively, clarify disputes, encourage settlements, and

improve efficiency. This reform aligned Pakistan’s civil justice framework with international best practices for delivering accessible and timely justice.

## CONTEXT & RATIONALE

Since the introduction of the Civil Procedure Rules, 2018, there has been notable progress in improving case management through practices such as summary judgments and structured trial scheduling. These measures have enabled courts to enhance efficiency and improve litigants’ access to justice. Nonetheless, these advancements, further efforts are needed to institutionalize effective case management practices across all levels of the judiciary. Persistent challenges including delays, rising litigation costs, inconsistent application of procedures, and underutilization of ADR mechanisms, continue to hinder the swift resolution of disputes. In line with the vision of the Honorable Chief Justice, there is an urgent need to strengthen judicial assertiveness. Judges must exercise proactive control over proceedings, ensuring discipline and adherence to timelines while using the tools provided by law to uphold judicial efficiency. This includes:

- Imposing costs to discourage frivolous litigation and procedural abuse.
- Exercising contempt powers to enforce compliance with court orders.
- Curtailing unnecessary adjournments to prevent delays.

## OBJECTIVES OF THE TRAINING

The training program has been designed with a two-fold objective:

1. To enhance judicial competence by deepening participants’ understanding of the Civil Procedure Rules, 2018 and their practical application in civil case management.
2. To strengthen judicial assertiveness by empowering judges to proactively manage proceedings and invoke coercive powers where appropriate, while maintaining strict compliance with the limits prescribed by law.

## EXPECTED OUTCOMES

By the conclusion of the training, participants will be expected to be able to:

- Apply the Civil Case Management Rules, 2018 more effectively in their courts.
- Demonstrate enhanced assertiveness in managing proceedings and enforcing timelines.

- Make informed decisions regarding pre-trial scrutiny, including jurisdiction, valuation, and limitation issues.
- Utilize ADR techniques to promote settlements and reduce case backlogs.
- Apply CPC provisions and managing practical aspects, including drawing decree sheets, execution proceedings, and expeditious handling of rent and family court cases.

## METHODOLOGY

The training methodology was a blended learning approach, combining:

- Lectures & Presentations by senior judges and experts.
- Case Studies to analyze practical scenarios.
- Interactive Sessions to encourage peer learning and experience-sharing.
- Feedback & Evaluation Exercises to assess understanding and outcomes.

## DAILY PROCEEDINGS

The daily activities/synopses of the 03 day training are briefly encapsulated below.

### DAY 1 – WEDNESDAY, SEPTEMBER 24, 2025

#### Inaugural Ceremony

- **Chair:** Hon'ble Chief Justice Mr. Justice S.M. Attique Shah, Peshawar High Court & Chairman KPJA
- **Welcome Address:** Mr. Jehanzeb Shinwari, Director General KPJA, welcomed the participants and highlighted KPJA's mission of professionalism, judicial reform, and capacity-building.
- **Chief Guest's Address:** His Lordship underscored the role of judicial assertiveness in ensuring timely justice, reducing delays, and enhancing public trust in the judiciary. He urged participants to actively apply the Civil Case Management Rules, 2018.
- **Group Photo Session:** Marked the commencement of the program.

#### Academic Sessions

1. **Judicial Assertiveness: A Tool for Effective Case Management**
  - Speaker: Mr. Jehanzeb Shinwari, DG KPJA
  - Focus: Contempt of Court Ordinance; civil and criminal contempt; significance of judicial control and authority.
2. **Case Management Rules, 2018 – An Overview**
  - Speaker: Mr. Ahmed Iftikhar, Dean Faculty KPJA
  - Focus: Structured pre-trial and trial procedures; judicial responsibility in managing proceedings.

### 3. **Civil Case Management: Summary Judgment**

- Speaker: Mr. Ahmed Iftikhar, Dean Faculty KPJA
- Focus: Practical use of summary judgment in reducing unnecessary trials and expediting justice.

## DAY 2 – THURSDAY, SEPTEMBER 25, 2025

### Academic Sessions

#### 1. **Fast-Tracking Rent Cases**

- Speaker: Dr. Mazhar Ali Khan, RO Peshawar High Court
- Focus: Tools for timely disposal of rent litigation.

#### 2. **Execution of Decree – Some Aspects**

- Speaker: Mr. Dost Muhammad Khan, Director Instructions KPJA
- Focus: Common challenges in decree execution and practical solutions.

#### 3. **Fast-Tracking Family Court Cases**

- Speaker: Ms. Hina Khan, Senior Director Research & Publication KPJA
- Focus: Efficient disposal of family cases with sensitivity and fairness.

#### 4. **Pre-Trial Scrutiny**

- Speaker: Mr. Wajid Ali, Director Instructions KPJA
- Focus: Determining jurisdiction, Suit valuation for the purposes of court fee & jurisdiction, and limitation laws to avoid procedural delays.

## DAY 3 – FRIDAY, SEPTEMBER 26, 2025

### Academic Sessions

#### 1. Alternate Dispute Resolution (ADR)

- Speaker: Dr. Mehnaz Begum, lecturer Islamia College University Peshawar
- Focus: Role of ADR in backlog reduction and fostering amicable settlements.

#### 2. Decree Sheet Writing & Grant of Relief in Civil Cases

- Speaker: Mr. Kalim Arshad Khan, DSJ / Senior Director (Admin & Finance), Federal Judicial Academy
- Focus: Drafting decree sheets, granting relief, and imposing costs to deter frivolous litigation.

### Concluding Ceremony

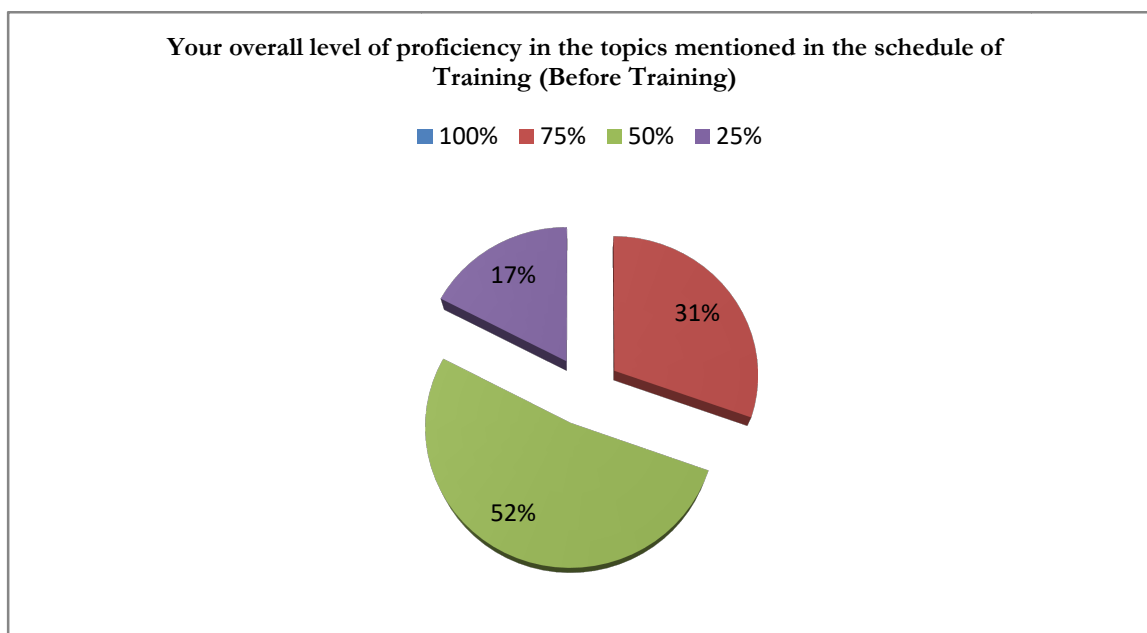
- **Chair:** Mr. Jehanzeb Shinwari, Director General KPJA
- **Closing Remarks:** DG KPJA commended the participants' active engagement, stressing the role of assertiveness and efficiency in judicial proceedings.
- **Certificate Distribution:** Certificates were awarded, formally concluding the program.

## IMPACT OF TRAINING

Significant indicator of the training impact is:

Whether the training contributed to improvement of the knowledge, skills and attitudes of the participants?

Pre-& post-evaluation questionnaires were designed to cater for this aspect. Relevant feedback obtained from the participants is reflected below:

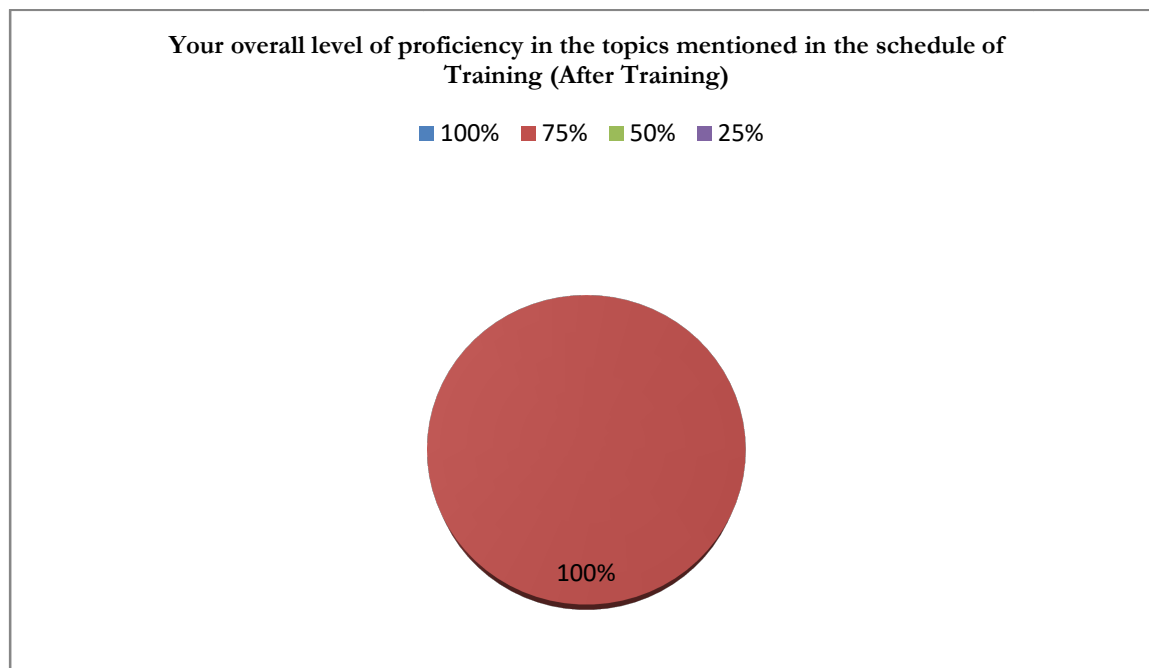


### Interpretation:

The above pie chart represents the level of trainee's proficiency in the topics of the training schedule before the commencement of the subject training:




	Represents 25% level of proficiency- indicated by 17% of the trainees.
	Represents 50% level of proficiency- indicated by 52% of the trainees.
	Represents 75% level of proficiency- indicated by 31% of the trainees.
	Represents 100% level of proficiency- indicated by 00% of the trainees.

Quality of the training can be assessed by participants' evaluation of the resource persons. Moreover, the participants were asked to comment on the overall quality of the program. Their response and the feedback are shown in graphic form below:

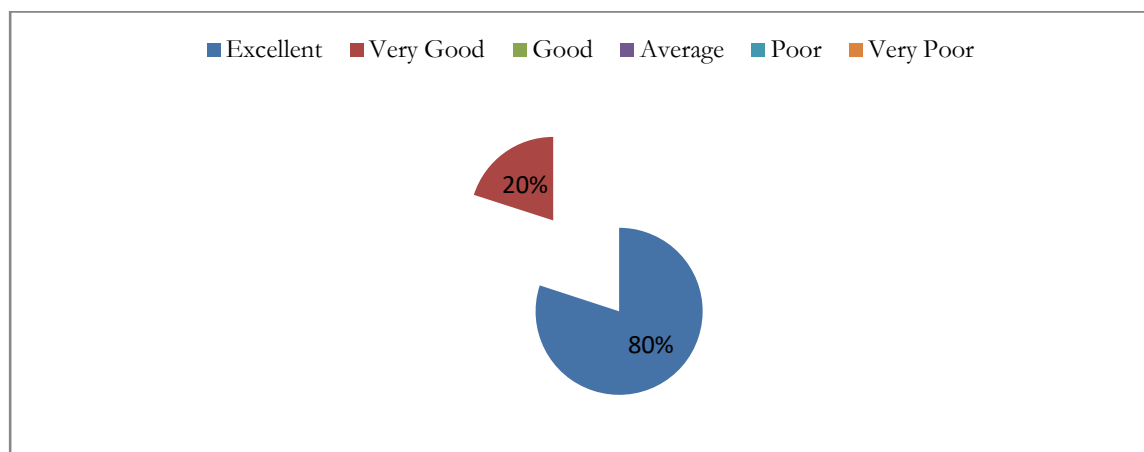


**Interpretation:**

The above pie chart represents the level of trainee's proficiency in the topics of the training schedule after the conclusion of the subject training:

	Represents 50% level of proficiency- indicated by 00% of the trainees.
	Represents 75% level of proficiency- indicated by 100% of the trainees.
	Represents 100% level of proficiency- indicated by 00% of the trainees.

## QUALITY OF THE TRAINING



- 20% of the trainees rated the overall quality of the training program to be very good
- 80% of the trainees rated the overall quality of the training program to be excellent

## RESOURCE PERSONS EVALUATION

Name	Topic	Average
Mr. Jehanzeb Shinwari	Judicial Assertiveness: A tool for effective Case Management	88.54
Mr. Kalim Arshad Khan,	Decree Sheet	88.09
Mr. Dost Muhammad Khan	Execution of Decree – Some Aspects	83.33
Mr. Ahmed Iftikhar	Case Management Rules	82.98
Mr. Ahmed Iftikhar	Civil Case Management: Summary Judgment	81.06
Dr. Mazhar Ali Khan	Fast Tracking Rent Cases	80.83
Dr. Mehnaz Begum	Alternate Dispute Resolution (ADR)	78.01
Mr. Wajid Ali	Civil Case Management: Pre-trial scrutiny	73.48
Ms. Hina Khan	Fast Tracking Family Court Cases	70

## CONCLUSION

The three-day training on Judicial Assertiveness & Civil Case Management provided Civil Judges with essential knowledge, practical strategies, and confidence to manage civil cases proactively and effectively. By focusing on assertive judicial control, pre-trial scrutiny, ADR, decree writing, and expedited case handling, the program directly addressed challenges of delay and backlog in civil litigation.

The participants departed with reinforced skills to enhance courtroom discipline, ensure timely justice, and uphold the constitutional promise of inexpensive and expeditious justice. The KP Judicial Academy reaffirmed its commitment to continuous professional development, aligning the judiciary of Khyber Pakhtunkhwa with international best practices.

## ANNEX-A: SCHEDULE

Duration	Activities	
08:00 – 09:00	<b>Inaugural Session</b>	
08:00 – 08:30	Registration	
08:30 – 08:35	Recitation from the Holy Quran	
08:35 – 08:40	Welcome Address of DG KPJA	
08:40 – 08:50	Address by the Chief Guest	
08:50 – 09:00	Group Photo	
<b>Day-1: Wednesday- September 24, 2025</b>		
Duration	Activities	Resource Person
09:00 – 09:15	Pre-Training Evaluation	Faculty
09:15 - 10:45	<b>Judicial Assertiveness: A tool for effective Case Management</b> <ul style="list-style-type: none"> <li>Contempt of Court Ordinance</li> <li>Civil Contempt &amp; Criminal contempt</li> </ul>	Mr. Jehanzeb Shinwari, DG KPJA
10:45 – 11:15	<b>Tea Break</b>	
11:15 – 12:45	<b>Case Management Rules, 2018 – An overview</b> <ul style="list-style-type: none"> <li>Pre-trial Procedure</li> <li>Trial Procedure</li> </ul>	Mr. Ahmed Iftikhar, Dean Faculty, KPJA
12:45 – 02:15	<b>Civil Case Management: Summary Judgment</b>	Mr. Ahmed Iftikhar, Dean Faculty
02:15 –	<b>Salat-ul-Zuhur &amp; Lunch</b>	
<b>Day-2: Thursday - September 25, 2025</b>		
<b>Recitation from the Holy Quran</b>		
08:30 – 09:00	Feedback Session	Faculty
09:00 – 10:15	<b>Fast Tracking Rent Cases</b>	Dr. Mazhar Ali Khan, RO PHC
10:15 – 10:45	<b>Tea Break</b>	
10:45 – 12:15	<b>Alternate Dispute Resolution (ADR)</b>	Dr. Qazi Attaullah, SDRP KPJA
12:15 – 01:30	<b>Fast Tracking Family Court Cases</b>	Ms. Hina Khan, DI KPJA
01:30 – 02:15	<b>Salat-ul-Zuhur &amp; Lunch</b>	
02:15 – 03:30	<b>Civil Case Management: Pre-trial scrutiny</b> <ul style="list-style-type: none"> <li>Determination of question of jurisdiction</li> <li>Suit valuation for the purpose of court fee</li> </ul>	Mr. Wajid Ali, Director Instructions, KPJA

	and jurisdiction • Limitation	
<b>Day-3: Friday - September 26, 2025</b>		
<b>Recitation from the Holy Quran</b>		
08:30 – 09:00	Feedback Session	Faculty
09:00 – 10:30	Execution of Decree – Some Aspects	Mr. Dost Muhammad KHan, DI KPJA
10:30 – 11:00	Tea Break	
11:00 – 12:30	Decree Sheet • Drawing Decree Sheet • Grant of Relief in Civil Cases • Imposition of costs	Mr. Kalim Arshad Khan, DSJ/ Senior Director (Administration & Finance) FJA
12:30 – 12:45	Post-Training Evaluation	Faculty
<b>CONCLUDING SESSION</b>		
12:50-12:55	Recitation from the Holy Quran	
12:55-01:00	Address of the Director General	
01:00-01:10	Address of the Chief Guest	
01:10–01:20	Conferment of Certificate	
01:20 – onward	<i>Salat-ul-Zuhur &amp; Lunch</i>	

## ANNEX-B: LIST OF PARTICIPANTS

S.NO	NAME	DESIGNATION	STATION
1	Mr. Sanaullah Khan	Civil Judge/JM	Battagram
2	Ms.Shabeena Noor	Civil Judge/JM	Peshawar
3	Mr.Abdul Qayum Khan	Civil Judge/JM	Peshawar
4	Mr.Bilal KhanTanoli	Civil Judge/JM	D.I.Khan
5	Mr.Habib-Ur-Rehman Orakzai	Civil Judge/JM	Peshawar
6	Mr.Hassan Ali Khan	Civil Judge/JM	Mansehra
7	Mr.Imtiaz Alam Khan	Civil Judge/JM	Kohat
8	Mr.InamUllah	Civil Judge/JM	Mansehra
9	Mr.Muhammad Ilyas	Civil Judge/JM	Bannu
10	Mr.Muhammad Ishfaq	Civil Judge/JM	Abbottabad
11	Mr.Muhammad Kashif	Civil Judge/JM	Matta (Swat)
12	Mr.Sajid Ali Khan	Civil Judge/JM	Bannu
13	Mr.Shah Khalid	Civil Judge/JM	Nowshera
14	Ms.Saima Razzaq	Civil Judge/JM	Charsadda
15	Syed Ahmad Mujtaba Kamal	Civil Judge/JM	Bannu
16	Arbab Waheed Alam	Civil Judge/JM	Swabi
17	Mr.Muhammad Raees	Civil Judge/JM	Malakand
18	Mr.Shafiq-ul-Aman	Civil Judge/JM	Chitra ILower
19	Ms. Dua-e-Mehreen	Civil Judge/JM	Kohat

20	Ms.Faryal Ayaz	Civil Judge/JM	<b>Kohat</b>
21	Ms.Hamna Rehman Qureshi	Civil Judge/JM	<b>Mansehra</b>
22	Ms.Hina Ghafoor	Civil Judge/JM	<b>Abbottabad</b>
23	Ms.Meena Qaisar	Civil Judge/JM	<b>Kohat</b>
24	<b>Ms.Nosheen Nisar</b>	<b>Civil Judge/JM</b>	<b>Nowshera</b>

ANNEX-C: TRAINING IN PICTURES









